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Combining rigour and flexibility, MSP helps all organisations - public sector and private, large and small - achieve successful outcomes from their programme management time and time again. With change a pressing reality for all organisations, successful programme management has never been more vital to success. Organisations must respond as new processes or services are introduced, supplier relationships alter and structures adapt to market forces or legislation. At the same time, all organisations strive to achieve excellence by improving practices, offering better services, preparing more effectively for the future and encouraging innovation. But change always creates new challenges and risks. Inevitably there will be interdependencies to manage and conflicting priorities to resolve as the organisation adapts not just to a new situation internally but to the constantly shifting world outside. To enable organisations to manage their programmes successfully, they need a structured framework that does two things. It must acknowledge that every programme exists in its own context and demands unique interpretation. At the same time it must be universally applicable. MSP has been developed with these two priorities in mind. Its framework allows users to consistently manage a huge variety of programmes so that they deliver quality outcomes and lasting

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benefits. Fusing leadership with management best practice, MSP enables organisations to coordinate their key functions, develop a clear sense of unity and purpose and achieve the strategic cohesion necessary to drive through effective change

Besides the MSP® 2011 Edition Practitioner Courseware - English (ISBN: 978 940 180 409 7) publication you are advised to obtain the corresponding publication *Managing Successful Programmes 2011 Edition* (ISBN: 978 01 133 1327 3). The MSP Practitioner Certification is suitable for individuals wanting to demonstrate they have achieved sufficient understanding of how to apply and tailor the MSP methodology in a given scenario. MSP represents proven programme management good practice in the successful delivery of transformational change through the application of programme management. MSP has been adopted by many organizations within both the public and private sectors. The core publication, 'Managing Successful Programmes', has drawn on the experiences of those who have adopted programme management. Key benefits:

- MSP leverages off the real-life expertise of the global programme management community, offering practical, relevant, current accessible guidance
- The new exams highlight real world applications that equip professionals for success in Programme management

This Courseware is suited for the MSP 2011 Edition Practitioner exam and contains two sample practitioner level exams. There are also two sample foundation level exams added in case the participant prefers to refresh its foundation level knowledge.

ITIL Practitioner Guidance is the essential reference text which accompanies the ITIL Practitioner qualification. Fully integrated with the ITIL Practitioner syllabus, this publication

is also a practical guide that helps IT service management (ITSM) professionals turn ITIL theory into practice through case studies, worksheets, templates and scenarios. The book assumes knowledge of ITIL and ITSM up to ITIL Foundation level, and begins with a discussion of the guiding principles of ITSM. It goes on to explain how these guiding principles are essential for ITSM and how they relate to philosophies, frameworks and methodologies such as DevOps, Lean, Agile etc. The publication shows how following the CSI (continual service improvement) approach, and how the core skills of organizational change management, communication, metrics and measurement, can underpin successful ITSM improvement initiatives.

Programme management is the coordinated organisation and implementation of a portfolio of projects and activities that help your business achieve its strategic objectives. Good programme management is the key to managing transformational change and, in today's business environment, the organisations that can transform themselves are more likely to succeed. *Managing Successful Programmes For Dummies* is your plain-English guide to implementing and using the proven MSP method. It provides a structured framework that helps you coordinate your projects and achieve your goals. The book takes you through every step of programme management and inside you'll find:

- What's involved in a programme - and how it differs from a project!
- An overview of the structure of MSP
- Full explanations of MSP principles, governance themes and transformational flow
- Planning and making a business case for your programme
- The key roles and responsibilities in programme management
- The lifecycle of a programme - from conception to delivery
- Quality and risk management in your programme
- Working with stakeholders
- All about the MSP Qualifications

PRINCE2 is firmly established as the world's most practiced method for project management and is globally recognized for delivering successful projects. The updated 2017 guidance, its first since 2009, places a strong emphasis on the scalability and flexibility of the method and on how best to tailor it to the complexity and specific requirements of a project. The best practice represented by the PRINCE2 method is supported by a scheme that offers three levels of certification: Foundation, Practitioner and Professional. The PRINCE2 method comprises of seven themes, principles, and processes and equips practitioners with the skills and knowledge to manage projects in a wide range of environments.

This guide is intended to help organisations put in place effective frameworks for taking informed decisions about risk. It brings together recommended approaches, checklists and pointers to more detailed information on tools and techniques. The topics covered include: the principles of risk management; how risks are managed; managing risks at the strategic, programme, project and operational level; techniques and examples of the benefits of risk management. The publication draws on the experience of experts from both the private and public sector.

This publication has been designed to be a role specific handbook for senior managers and project board members, which describes how to oversee projects being managed using PRINCE2. The guide sets PRINCE2 in the wider context of project management (but still non-specific for industry sector) and describes or cross-references techniques which support the PRINCE2 method.

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The PRINCE2 Agile guide supports a new qualification which is being offered as an extension for those who already hold a PRINCE2 Practitioner qualification. PRINCE2 Agile is the most up-to-date and relevant view of agile project management methodologies and the only framework covering a wide range of agile concepts, including SCRUM, Kanban and Lean Startup. Key features: PRINCE2 Agile provides guidance on tailoring PRINCE2 in an agile context and covers: How to tailor the integrated set of PRINCE2 principles, themes and processes How to produce the PRINCE2 management products How to map the common agile roles to the PRINCE2 project management team structure How to incorporate the fundamental agile behaviours, concepts and techniques into PRINCE2 The strength of PRINCE2 lies in the areas of project direction and project management.

This study guide covers the MSP Foundation, Practitioner and Advanced Practitioner qualifications. Its purpose is to provide supporting information to candidates to help them take the MSP qualification. The aid is to be read alongside the core guidance, reading it in isolation will not provide sufficient knowledge to pass the examinations. Key features: (i) Provides enough information about the MSP qualifications so that the candidate will be familiar with the scope of the papers; (ii) Gives guidance on the types of questions candidates will be asked and help on how to approach the examinations; (iv) Uses consistent terminology with the MSP and the PPM Common Glossary, acronyms and definitions; (v) Covers the Qualification structure for MSP and exam preparation; (vi) Uses examples, hints and tips to help explain concepts where necessary.

This guide provides practical guidance for managers of

portfolios and those working in portfolio offices as well as those filling portfolio management roles outside a formal PfMO role. It will be applicable across industry sectors. It describes both the Portfolio Definition Cycle (identifying the right, prioritised, portfolio of programmes and projects) and the Portfolio Delivery Cycle (making sure the portfolio delivers to its strategic objectives).

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